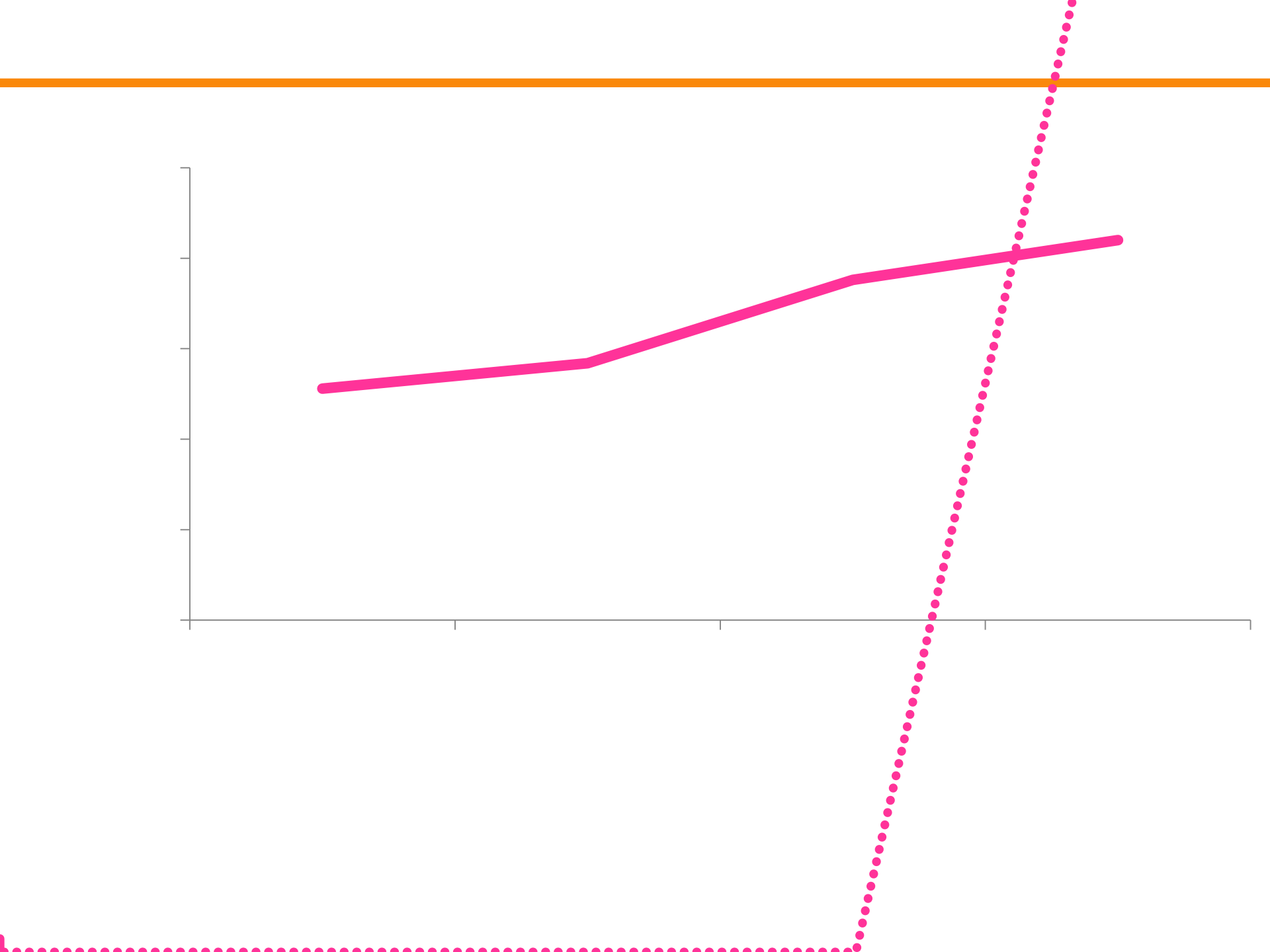

1.



Negative factors



3. Progress in the New Medium-Term Management Plan Part 5

Other facilities (¥ billion)

Production facilities

1. Continuous strengthening of profitability

Overseas business facilities

Farms and processing facilities

Sales facilities



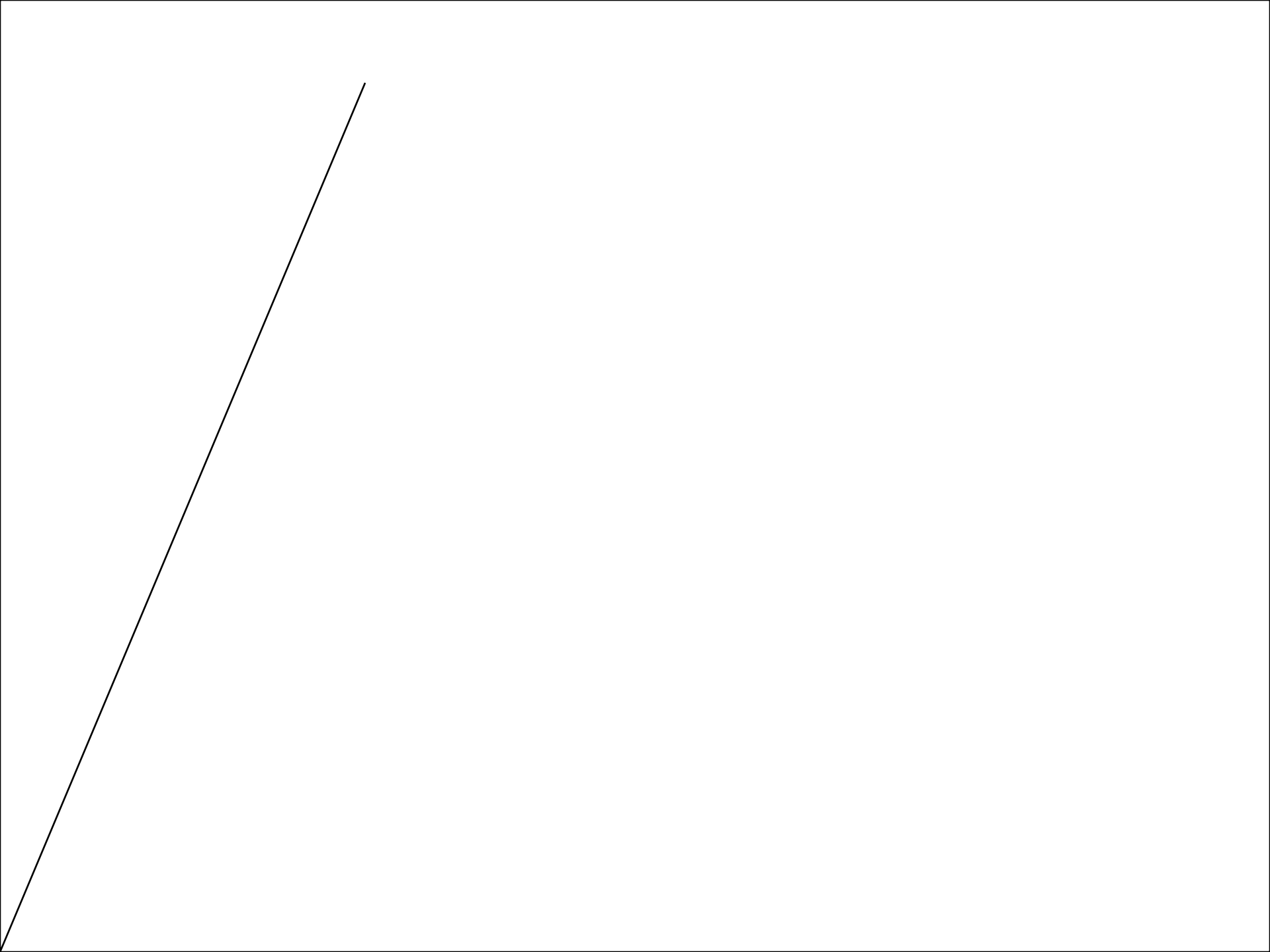


3. Promotion of strategic branding

Promotio 330(of()-7ci)-2(mpo)-3any

.Roo f cross3

Processed Foods Business



Contact

Public & Investor Relations Department, NH Foods Ltd.

14F ThinkPark Tower, 2-1-1 Osaki, Shinagawa-ku, Tokyo 141-6014